

J JUSTICE INSTITUTE OF B.C.

A N N U A L
R E P O R T

1991 - 1992

L E T T E R O F T R A N S M I T T A L

The Honourable Tom Perry
Minister of Advanced Education,
Training and Technology
Parliament Buildings
Victoria, British Columbia

Dear Mr. Minister:

On behalf of the Board of Directors of the Justice Institute of British
Columbia, and pursuant to Section 60 of the College and Institute Act, I have
the honour of submitting to you the Annual Report of the Institute for the
fiscal year 1991-92.

A handwritten signature in dark ink, appearing to read "R. Stewart", with a horizontal line underneath.

Robert J. Stewart
Chairman of the Board

BOARD OF DIRECTORS



* After several years on the Board, Mary Saunders resigned during the year to accept an appointment as a Supreme Court Judge.

EXECUTIVE COMMITTEE

LAWRENCE E. GOBLE
President

PHILIP B. CROSBY-JONES
Director
Police Academy

JOHN E. LAVEROCK
D.M. BAHR (from Sept. 1991)
Director
Corrections Academy
L.G. (SAM) MECKBACH
Director
Provincial Emergency
Program Academy

PATRICIA D. ROSS
Dean
Educational Services &
Interdisciplinary Studies Division
PAUL C. SMITH
Director
Fire Academy

ANTHONY T. WILLIAMS
Director
Paramedic Academy
P. DEAN WINRAM
Bursar/Director
Finance & Administration

POLICY ADVISORY COMMITTEE

DUNCAN R. MACRAE *Chairman*
Director
Colleges & Technical Programs
Ministry of Advanced Education,
Training & Technology

RICK DUMALA P.Eng.
Fire Commissioner
Ministry of Municipal Affairs
Recreation & Culture

DAVID S. DUNCAN
Assistant Deputy Minister
Management Services
Ministry of Attorney General

SANDRA EVANS
Director
Program & Project Implementation
Court Services
Ministry of Attorney General
D.S. (NICK) HAAZEN
Executive Director
B.C. Ambulance Service
Ministry of Health

BRIAN MASON
Executive Director
Management Services
Corrections Branch
Ministry of Attorney General
R.P. (VAL) PATTEE
Assistant Deputy Minister
Police Services
Ministry of Attorney General

LAWRENCE E. GOBLE
President
Justice Institute of B.C.

PATRICIA D. ROSS
Dean
Educational Services and
Interdisciplinary Studies Division
Justice Institute of B.C.
P. DEAN WINRAM
Bursar
Justice Institute of B.C.

REPORT FROM THE CHAIRMAN & PRESIDENT



Our Annual Report this year identifies the reality of Justice Institute programs being delivered at a number of locations around the province in a variety of formats. From our main campus in Vancouver, three satellite centres in the Lower Mainland, numerous regional training sites throughout British Columbia, and through print/video and Knowledge Network distance education courses, the JI continues to develop and deliver high quality, high value programs. This is possible mainly because of our well trained, creative staff. Through their efforts, our education and training programs support the ever changing challenges that lie ahead for our graduates.

Over 30,000 people registered at the JI in 1991-92, in more than 900 courses. Even though these courses are focused on meeting needs within British Columbia, many have received national and international recognition.

We were delighted this year with the announcement of funding and support for a new facility to house the growing number of activities taking place at our main Jericho campus. The Honourable Tom Perry and the Honourable Anita Hagen gave official notice that \$33.7 million was granted by the Ministry of Advanced Education, Training and Technology to build a new JI facility in New Westminster. Immediate action followed to initiate a planning and building program that will result in the opening of a new campus in the fall of 1994.

One of our Board members resigned during the year to accept an appointment as judge of the Supreme Court of British Columbia. Mary Saunders, Q.C., served on our Board for seven years. She will be missed by her many friends on the Board and JI staff members who worked with her on a number of projects.

In addition to our staff, we would like to thank the many contract, volunteer and support groups who contributed to our overall success this year. Together, we continue to operate an effective, multi-disciplinary, post secondary institution for justice and public safety programs and services.

Lawrence E. Goble
President

Robert J. Stewart
Chairman



Langley - The Justice Institute of B.C. Corrections Academy has formed a partnership with the Langley College of Trade and Commerce to offer a corrections/security employment readiness program. The 20 day program will prepare successful applicants for careers in corrections and security. The program will be offered five times during 1992 at various locations around the province, including Langley. Murray Finlay of the Corrections Academy said, "We are very pleased to work with the Langley College of Trade and Commerce to offer this opportunity for qualified applicants interested in corrections work."

STORY: ALDERGROVE STAR, ALDERGROVE, B.C., 14/05/92

CORRECTIONS ACADEMY

The Corrections Academy provides training to approximately 2300 probation officers, family court counsellors and security officers working in provincial adult and youth corrections institutions in British Columbia.

In the 1991-92 fiscal year, the Academy embarked on a number of changes.

One major change was in the area of basic training for correctional officers hired by the Corrections Branch. In the past, this training has been provided by the Corrections Academy at a cost of approximately \$1M of the Academy's training budget.

In October 1991, the Corrections Academy developed an Employment Readiness Program directed toward individuals interested in pursuing a career in corrections, security or public safety.

The program qualifies individuals for employment in these fields but does not guarantee employment. It was approved for implementation during the 1992-93 fiscal year.

In the future, correctional officers hired by the Corrections Branch will be selected from individuals who have successfully completed the Employment Readiness Program. This is expected to result in a savings of approximately \$750,000 to the Academy's training budget.

Other changes and highlights for the year include:

- A restructuring of the provincial training plan into six regional plans, with emphasis on regional and workplace training.
- The delivery of 153 separate training courses for probation officers and correctional officers for a total of more than 10,750 training days.
- Increased emphasis on marketing of the Academy's Performance Planning and Review and Basic Supervisory training programs.
- The production of two videos through the Justice Institute Media Centre: *Beyond the Bars*, and *Helping Families Through Separation*.

In September, the Director of the Academy, John Laverock, left on a two year secondment to work as a District Director for the Corrections Branch, Vancouver Metro Region. He was replaced, also on a two year secondment, by Dave Bahr, the Regional Director for Vancouver.

D. M. Bahr
Director

COURTS ACADEMY

The Courts Academy provides training for over 1400 managers, supervisors, deputy sheriffs, clerical staff and other personnel in the Court Services Branch, Ministry of Attorney General.

Programs delivered by Courts Academy in 1991-92 included the following:

- Management training, with such courses as Financial Management, Labour Relations and Management Skills delivered around the province. Two particularly well subscribed courses were Quality Client Service and Team Building.
- Specialized emergency response training, including handgun and baton courses, as well as hostage survival and driver training.
- Deputy Sheriff training at all three levels: introductory on-the-job training for new Sheriff personnel (Block 1), a four-week program for new recruits to sheriff services (Block 2), and a follow-up on-the-job training program (Block 3) for personnel who have completed Blocks 1 and 2.

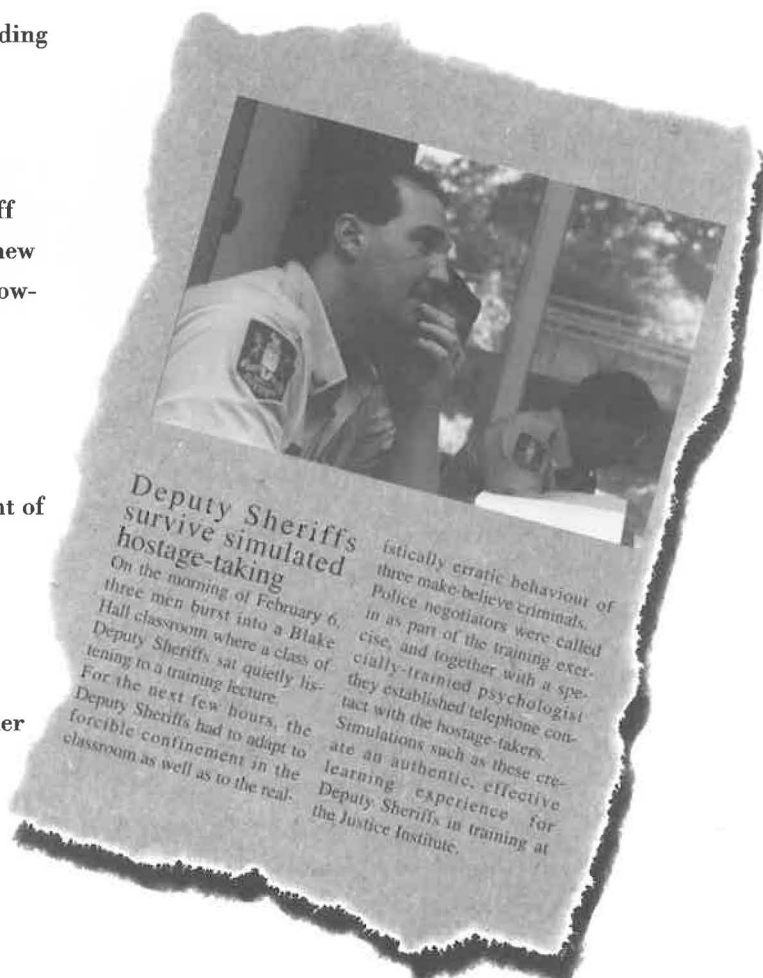
Among the year's new projects were a time management course, updates to Deputy Sheriff course materials, participation in the development of a court clerk handbook and curriculum guide, evaluation of a service quality initiative, and a popular videotape titled *The Panel Interview*.

Significant staffing changes occurred during the year: Co-ordinator Sheila McCallum completed her contract with the Courts Academy, Staff Development Officer Brian Wood's term as Instructor was extended for another year, and Acting Program Director Chris Poole's contract ended March 31.

The position of Program Director, Courts Academy, was posted in early 1992 and filled by Irwin DeVries, Deputy Director of the Fire Academy, to commence duties in April 1992.



Irwin DeVries
Program Director



EDUCATIONAL SERVICES & INTERDISCIPLINARY STUDIES DIVISION



Educational Services

Educational Services and Interdisciplinary Studies Division provides library, media and curriculum development services to the Institute and offers programs through Interdisciplinary Studies and the Pacific Traffic Education Centre.

Media Centre services to the Justice Institute and its clients included the provision of audio/visual equipment to support classroom instruction and a full production resource for making video training tapes. This year, the media centre produced 19 training and public information video programs, including the video *When to Call Ident* which received the International Television Association's Silver Birch Award.

The Library responded to over 3100 requests for print materials and 5300 requests for audio/visual materials. In addition, library staff researched about 3400 reference questions. The library expanded its collection in disaster-related publications with the acquisition, through the Provincial Emergency Program, of over 200 items.

Program Services provided curriculum development and manual production services to the Institute's academies and client organizations. Major projects were undertaken for the Office of the Chief Judge and for Court Services, Ministry of Attorney General.

Throughout the year, the **Faculty Development Program** provided training, development and ongoing support to the Institute's instructional staff.

The **Central Registration Office** registered over 13,000 participants. This included registration services for a major conference with approximately 800 participants.

During the year, the Institute established a **First Nations Advisor** position with funding from the Ministry of Advanced Education, Training and Technology. Initial priorities were to provide information about career choices in justice and public safety, and to liaise with aboriginal bands and organizations about Justice Institute training.

The **Pacific Traffic Education Centre (PTEC)**, a joint venture of the Insurance Corporation of B.C. and the Justice Institute, completed its third year of operation. PTEC provides advanced-level driver training and traffic accident investigation courses, and conducts research projects for JI academies, government and industry. This year, in addition to the regular schedule of courses, PTEC began to develop courses for commercial drivers, worked with the Canadian Police College to deliver and accredit accident investigation courses, and completed research projects with the University of B.C. and the Ministry of Highways.

Interdisciplinary Studies

This year, Interdisciplinary Studies offered 580 courses to over 15,000 students, an increase of over 45 percent in training activity above the previous year.

Interdisciplinary Studies co-sponsored and delivered contract programs to 55 different ministries, educational organizations, societies and agencies. Major contracts included crime prevention and victim services training for the Ministry of Attorney General, conflict resolution training for the Ministry of Transportation and Highways, and casino/bingo training for non-profit organizations on behalf of the

Ministry of Attorney General. The Ministry of Health funded 188 days of training in northern B.C. for support workers and counsellors working in situations where sexual abuse has occurred.

Major training events included the *Justice:*

Extending the Vision conference, which was attended by approximately 800 delegates from across Canada. This represented the largest national conference the Justice Institute has organized. Other conferences included one on elder abuse and another for parents and caregivers of adults with mental disabilities. Five public forums were held on the topic of youth gang violence.

Enrollments in certificate programs continued to grow. The Conflict Resolution program rapidly expanded its offerings outside Vancouver by delivering courses in 24 locations in co-operation with colleges in B.C., Yukon and Washington state. The Management Development for Residential Settings program enrolled 200 students in the complete program, and began providing courses outside the Lower Mainland. A new certificate program was introduced to provide Child Sexual Abuse Support Worker training designed to fill an important gap in training for paraprofessionals and support workers in this field.

Publications included the *Victims of Crime* and *Volunteer Management* victim support worker handbooks, an updated edition of the *Wife Assault Victim Support Worker Handbook*, and three issues of the *Victim Services News*, a newsletter for people in British Columbia who work with victims of crime.



PHOTO: JOHN YAMASHITA COURTESY OF VANCOUVER SUN

When Sandy Atkin's husband pointed a rifle at her head as she lay in bed and then blew half her face away, he did not make her a victim. She became a survivor and a vocal one. Atkin, 44, told the story Thursday of her survival to a workshop of the *Justice: Extending the Vision* conference.

About 700 delegates from victim service agencies, sexual assault centres, police, social and mental health services attended the first-ever national conference on victimization and recovery, held this week in Victoria. The conference was organized by the Justice Institute of B.C.

STORY: MARG LEGUILLOUX, VANCOUVER SUN 3/28/92

Patricia D. Ross

Patricia D. Ross

Dean



It's been one disaster after another for the New Westminster Fire Department this week. Simulated disasters, that is. To help firefighters prepare for potential emergencies, the department requested a disaster-training course from the Justice Institute. The institute's fire academy designed, for the first time, a course tailor-made for the size of the Royal City department.

STORY, ROYAL CITY RECORD - NOW, NEW WESTMINSTER, 26/04/92

FIRE ACADEMY

The Fire Academy provides training programs and services for over 13,000 firefighters in B.C.

A major focus for the 1991-92 fiscal year was the completion of six Edukits. These are packages designed to provide training officers with a tool to help firefighters upgrade their knowledge and skills and practise a standardized, uniform set of firefighting procedures. The packages consist of an instruction manual, a video, guidelines for instructors, quiz sheets, skills checklists and masters for overheads. Each Edukit focuses on a particular subject or skill.

In 1991-92, enrolments increased in distance education and in the Academy's volunteer firefighter certification program.

In addition to the base programs, the Academy also:

- Provided contract training programs in incident command. This training used a number of props developed by the Academy.
- Worked with the Pacific Traffic Education Centre (PTEC) to deliver driver training courses. At the close of the year, a review was underway to determine a method of delivering this training in different locations of the province.
- Developed a special ten-day training program for senior officers working in management positions in municipal government. This program is now offered twice a year on a tuition basis.
- Expanded the fee-for-service program of night classes conducted by the Academy for people who want to make firefighting a career. The program now includes hands-on training at the Safety Training Centre for graduates of the evening program.

The Academy used the Safety Training Centre for a number of scenario-driven training programs for firefighters. The training also involved police and ambulance personnel.

Work continued on securing funds to expand the Safety Training Centre for the Justice Institute Fire Academy. Three main items are required: a live fire training building, administrative facilities including classrooms, and space in which different scenario training programs can be conducted.

Paul C. Smith
Director

PARAMEDIC ACADEMY

The Paramedic Academy offers training to 3000 emergency medical attendants and paramedics in more than 200 B.C. communities.

Midway through the 1991-92 fiscal year, a new leader took charge of the B.C. Ambulance Service. This meant a new set of challenges for the Paramedic Academy. These included: to increase student access while maintaining nationally accredited standards; to critique the Academy's performance through data analysis and research; and to explore expanded and new career options for B.C.'s paramedics.

The Paramedic Academy maintained its national accreditation standing by producing a revised Advanced Life Support program. It also assisted British Columbia Ambulance Service's (BCAS) medical advisors to revise the protocols for BCAS Advanced Life Support paramedics.

The challenge to increase access was met in part by:

- boosting the skills and network of District Training Officers;
- upgrading service at the Emergency Medical Assistant (EMA) 1 and 2 levels in small communities throughout B.C.;
- providing training to help introduce the new automatic defibrillators - machines which attempt to electronically restart the heart;
- increasing access to the new Emergency Medical Dispatcher course; and
- providing train the trainer courses in the Front Line Leadership course and the First Responder program.

Access to courses offered to hospital personnel by the Academy's Professional Health Programs was increased during the year with the receipt of base funding for the program from the Ministry of Health, through BCAS.



A province-wide program of training is underway, which could affect - and perhaps save - your life or the life of someone you love. It's the First Responder program, arranged through the Justice Institute of B.C. and presented by the Paramedic Academy. Program Coordinator/Instructor Vic Barron was in Chase for a four-day training session at the Adams Lake Fire and Safety hall, when six members of the fire department took the Level III training.

STORY: SHUSWAP MARKET, SALMON ARM, B.C., 11/02/91

The Academy also increased access to its training internationally. The first international venture was a cardiac resuscitation program for over 90 Hong Kong physicians. The success of that project has led to further international opportunities with agencies in Hong Kong; Kuala Lumpur, Malaysia; and Barquistemeto, Venezuela. This activity received support from the International Division of the Ministry of Advanced Education and Job Training and from Physio-Control Ltd.

Research projects include:

- trials of new airway control devices; and
- negotiations to pilot a cardiac arrest skills program using B.C. Tel's Broad-band Interactive Television technology.

Data analysis and research projects were enhanced by the installation of a medical data base system. The system was made possible by a grant from the Woodward Foundation.

Jonny Williams
Anthony T. Williams
Director

POLICE ACADEMY

The Police Academy trains over 1800 officers from British Columbia's 12 municipal police forces, and a growing number of civilian support staff. Police training continues throughout the career of a police officer.

With today's emphasis on the recruitment of more women and visible minority candidates into policing, it is encouraging to report that 40 percent of the 87 new recruits who entered the Academy in 1991-92 represented these two groups.

Acting on the recommendations of Police Commission research into 'less than lethal force options,' and with the Commission's sponsorship, the Academy conducted a series of cross-systems workshops and seminars on the use of pepper aerosol spray to subdue violent offenders, non-physical compliance techniques, and tactical communication (known as 'Verbal Judo').

The 71 advanced courses offered this year included the first program to be conducted in Canada on the use of hypnosis as an investigative tool.

Under hypnosis, witnesses/victims can more clearly recall details associated with an incident, even one that occurred many years earlier.

A series of 11 two-day workshops on Police-Intercultural Education for the Victoria Police Department brought together 12 police officers and 12 community members representing First Nations people and Canadians from visible minorities. Through a series of discussions and games, barriers of doubt, misunderstanding and distrust were broken down and the basis for positive understanding and co-operation established.

With Simon Fraser University, the Police Academy co-hosted an international police symposium which was designed to provide a forum for line-level police officers and police administrators to examine critical issues confronting policing in the 1990s and beyond. *Policing in the Global Community: The Challenge of Leadership* attracted over 100 police executives, members of Police Boards, Commissions and allied government departments from across Canada and abroad, including countries as diverse as Jordan, Taiwan, Belgium and Australia. This symposium won the 1991-92 'Best Professional Development Program' award from the Canadian Association for University Continuing Education.

The Academy also:

- Completed two video productions: one based on the revelations of an auto thief, interviewed in prison, detailing his method of operation; the other, *Anatomy of an Autopsy*, on the duties and responsibilities of police and coroner with respect to sudden death investigations.
- Conducted 25 assessment centres, primarily at the recruit entry level.

Phil Crosby-Jones

Phil Crosby-Jones
Director



PROVINCIAL EMERGENCY PROGRAM ACADEMY

The Provincial Emergency Program (PEP)

Academy trains volunteers, municipal authorities and government emergency personnel to respond to disasters such as earthquakes, floods and oil spills. The Academy also assists in training over 3500 volunteers involved in search and rescue operations to locate lost persons.

Highlights for PEP Academy in 1991-92 included contracting Emergency Social Services (ESS) training for volunteer directors, and the establishment of an ESS Instructor's position at the Academy.

Other highlights included:

- An increase in the delivery of train the trainer courses and production of Search and Rescue training manuals which resulted in a doubling of student training days in 1991-92. This matched a three year trend.
- Delivery of fee-for-service training to the City of Vancouver Police Reserves and the Port of Vancouver Police.

The Academy also developed programs and support manuals for an ESS Directors course, Reception Centre Management Training, and a Rope Rescue Instructor course. As well, curricula were produced for an Emergency Public Information Officers course and an Emergency Evacuations workshop.



L.G. (Sam) Meckbach
Director



PHOTO: SAM MECKBACH

The Provincial Emergency Program Academy's Exercise Process course held at the Justice Institute in February, was so successful it has been designated as part of the emergency preparedness core training being offered through the Academy.

Exercising is an integral part of emergency preparedness. Although agencies, and local and provincial governments, may have plans in place to respond to major emergencies, unless the plans have been tested there's no way to know how

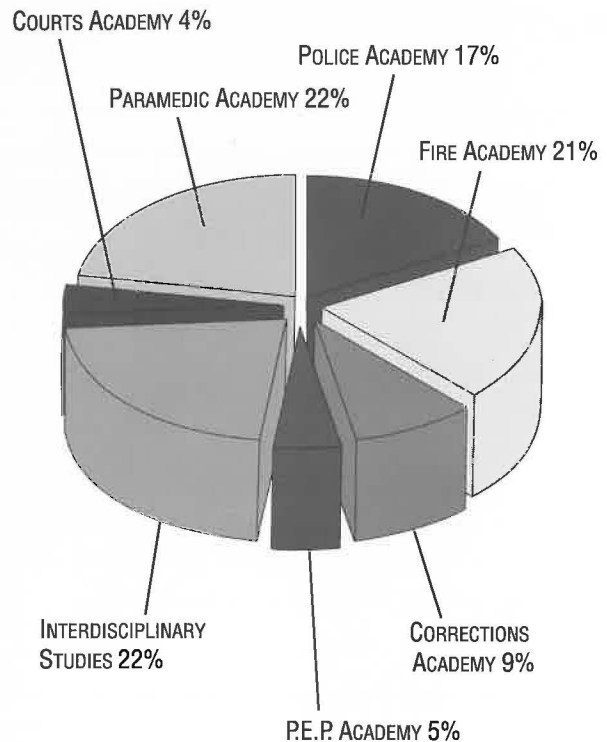
FINANCE & ADMINISTRATION DIVISION

Finance and Administration Division provides administrative support services to the Justice Institute's Board, President, academies and divisions. The Division is responsible for the business aspects of the Institute's operations, including physical facilities, personnel policies and procedures, finance and accounting, budgeting, purchasing, receiving and stores, and communication systems support. In addition, the Bursar provides advice to the Justice Institute's Board on financial matters.



P. Dean Winram
Bursar

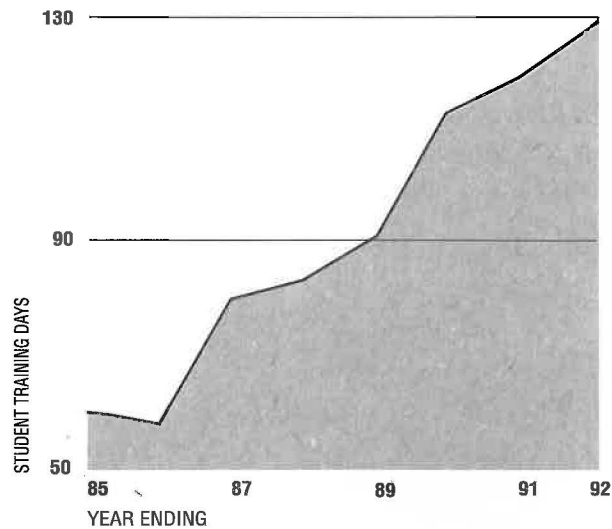
Distribution of Student Training Days Year ended March 31, 1992



Percentage figures relate to the total of all Institute training days for the year. The Institute delivers programs by distance learning packages (i.e., mailout kits containing printed and audio visual materials, the Knowledge Network, telephone tutors, etc.), typical classroom-instructor situations, and the use of pre-course reading materials in order to ensure that programs are delivered in the most effective manner.

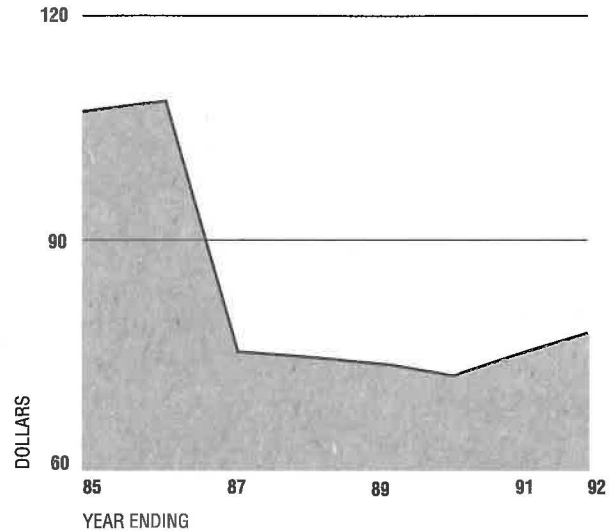
Student Training Days

The Institute provided more than 128,000 Student Training Days during the year, an increase of 8 percent over the previous year.

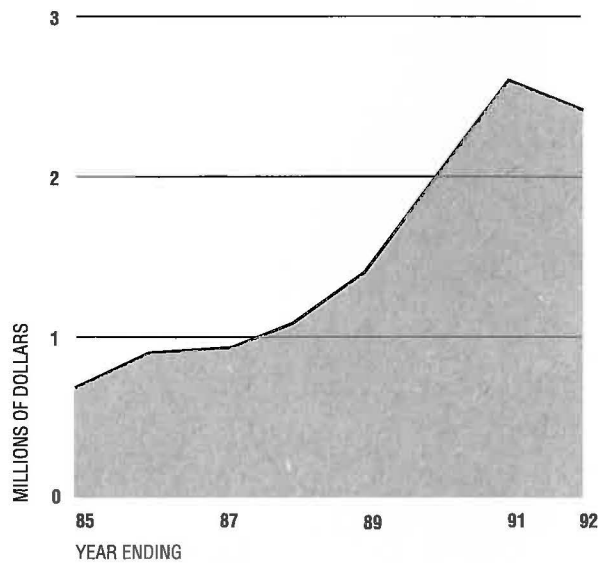


Cost per Student Training Day

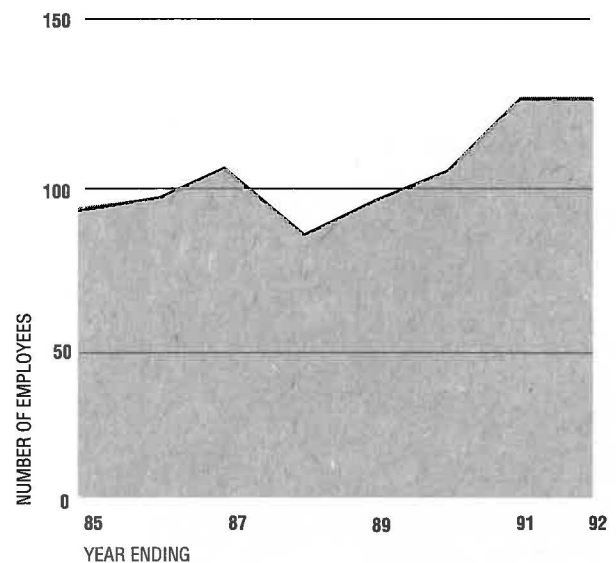
The cost per Student Training Day increased by 1.5% during 91/92 over the previous year.



Outside Income Generated through Special Contracts and Tuition Fees



Total Complement of Institute Employees and Seconded Staff



F I N A N C I A L S T A T E M E N T S

Balance Sheet as at March 31, 1992

	OPERATING FUND	CONTRACT PROGRAMS FUND	PROGRAM DEVELOPMENT FUND	SPECIAL PURPOSE FUND
ASSETS				
CURRENT ASSETS				
Cash	\$ 611,813	\$ -	\$ -	\$ -
Short-term investments	1,999,533	-	-	-
Accounts receivable and pre-pays	511,076	52,000	-	-
Inter-fund accounts	(1,272,877)	961,797	41,000	12,125
	1,849,545	1,013,797	41,000	12,125
FIXED ASSETS				
	-	-	-	-
	\$ 1,849,545	\$1,013,797	\$ 41,000	\$ 12,125
LIABILITIES & EQUITY				
CURRENT LIABILITIES				
Bank loans due within one year	\$ 36,000	\$ -	\$ -	\$ -
Sinking fund payments due within one year	-	-	-	-
Accounts payable & accrued liabilities	1,430,724	-	-	-
	1,466,724	-	-	-
DEBENTURES				
	-	-	-	-
	1,466,724	-	-	-
EQUITY				
Equity in fixed assets	-	-	-	-
Fund balances	382,821	1,013,797	41,000	12,125
	382,821	1,013,797	41,000	12,125
	\$ 1,849,545	\$1,013,797	\$ 41,000	\$ 12,125

The accompanying condensed financial statements have been prepared from the balance sheet of the Justice Institute of British Columbia as at March 31, 1992, and the statement of revenues, expenditures and balances for the year then ended. We have audited those financial statements and reported thereon without reservation on May 24, 1992.

In our opinion, the accompanying condensed financial statements are fairly stated in all material respects in relation to the financial statements from which they have been derived.

Coopers and Lybrand
Vancouver, B.C.

				1992	1991
DEBT SERVICE FUND	EQUIPMENT REPLACEMENT FUND	CAPITAL FUND	CAPITAL PROJECT FUND	TOTAL	TOTAL
\$ —	\$ —	\$ —	\$ —	\$ 611,813	\$ 781,008
—	—	—	—	1,999,533	999,415
—	—	26,707	—	589,783	734,960
125,700	134,106	—	(1,851)	—	—
125,700	134,106	26,707	(1,851)	3,201,129	2,515,383
—	—	4,799,376	—	4,799,376	4,379,245
\$ 125,700	\$ 134,106	\$ 4,826,083	\$ (1,851)	\$ 8,000,505	\$ 6,894,628
\$ —	\$ —	\$ —	\$ —	\$ 36,000	\$ 46,538
—	—	9,756	—	9,756	90,410
—	—	26,707	—	1,457,431	1,061,983
—	—	36,463	—	1,503,187	1,198,931
—	—	176,726	—	176,726	9,734
—	—	213,189	—	1,679,913	1,208,665
—	—	4,612,894	—	4,612,894	4,268,563
125,700	134,106	—	(1,851)	1,707,698	1,417,400
125,700	134,106	4,612,894	(1,851)	6,320,592	5,685,963
\$ 125,700	\$ 134,106	\$ 4,826,083	\$ (1,851)	\$ 8,000,505	\$ 6,894,628

Revenue, Expenditures & Fund Balances For the Year Ended March 31, 1992

	OPERATING FUND	CONTRACT PROGRAMS FUND	PROGRAM DEVELOPMENT FUND	SPECIAL PURPOSE FUND
REVENUE				
Province of British Columbia	\$ 8,193,474	\$ —	\$ —	\$ —
Tuition and contract services	2,005,775	1,848,453	—	—
Interest	185,662	—	—	—
Other income	377,947	—	—	—
	10,762,858	1,848,453	—	—
EXPENDITURES	10,773,998	1,515,521	—	73,380
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(11,140)	332,932	—	(73,380)
FUND BALANCES-BEGINNING OF YEAR	363,961	680,865	71,000	85,505
Net inter-fund transfers	30,000	—	(30,000)	—
	393,961	680,865	41,000	85,505
Cumulative adjustment to reflect change in accounting policy	—	—	—	—
FUND BALANCES END OF YEAR	\$ 382,821	\$ 1,013,797	\$ 41,000	\$ 12,125
Restated to reflect changes in accounting policy				

				1992	1991
DEBT SERVICE FUND	EQUIPMENT REPLACEMENT FUND	CAPITAL FUND	CAPITAL PROJECT FUND	TOTAL	TOTAL
\$ -	\$ 141,000	\$ 167,521	\$ -	\$ 8,501,995	\$ 8,017,957
-	-	-	-	3,854,228	2,666,567
-	-	-	-	185,662	179,676
-	-	-	-	377,947	218,884
-	141,000	167,521	-	12,919,832	11,083,084
-	97,263	167,521	1,851	12,629,534	10,650,449
-	43,737	-	(1,851)	290,298	432,635
125,700	90,369	-	-	1,417,400	1,136,670
-	-	-	-	-	-
125,700	90,369	-	-	1,417,400	1,136,670
-	-	-	-	-	(151,905)
\$ 125,700	\$ 134,106	\$ -	\$ (1,851)	\$ 1,707,698	\$ 1,417,400

**Operating Fund
Revenue & Expenditures
For the Year Ended March 31, 1992**

	CORRECTIONS ACADEMY	COURTS ACADEMY	FIRE ACADEMY	PARAMEDIC ACADEMY
REVENUE				
GOVERNMENT OF B.C. GRANTS				
Ministry of Advanced Education, Training and Technology	\$ -	\$ -	\$ -	\$ -
GOVERNMENT OF B.C. CONTRACTS				
Ministry of Attorney General	1,162,747	427,158	-	-
Ministry of Health	-	-	-	1,897,550
Ministry of Municipal Affairs	-	-	977,200	-
Tuition and Contract Services	641	3,627	228,030	38,051
Interest	-	-	-	-
Other Income	41,809	494	28,923	8,862
	1,205,197	431,279	1,234,153	1,944,463
EXPENDITURES				
Divisional Instruction	1,249,752	418,872	1,201,633	1,996,064
Infrastructure	-	-	-	-
	1,249,752	418,872	1,201,633	1,996,064
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	\$ (44,555)	\$ 12,407	\$ 32,520	\$ (51,601)

				1992	1991
POLICE ACADEMY	PROVINCIAL EMERGENCY PROGRAM ACADEMY	INTER- DISCIPLINARY STUDIES	INFRA- STRUCTURE	TOTAL	TOTAL
\$ —	\$ —	\$ 158,927	\$1,702,048	\$ 1,860,975	\$ 2,174,121
1,530,000	337,844	—	—	3,457,749	2,830,419
—	—	—	—	1,897,550	1,810,200
—	—	—	—	977,200	817,200
117,424	101,173	1,418,182	98,647	2,005,775	1,488,993
—	—	—	185,662	185,662	179,676
14,400	34,310	162,500	86,649	377,947	218,884
1,661,824	473,327	1,739,609	2,073,006	10,762,858	9,519,493
1,602,240	429,718	1,730,033	—	8,628,312	7,527,638
—	—	—	2,145,686	2,145,686	1,992,270
1,602,240	429,718	1,730,033	2,145,686	10,773,998	9,519,908
\$ 59,584	\$ 43,609	\$ 9,576	\$ (72,680)	\$ (11,140)	\$ (415)

CONTRACTS & PARTNERSHIPS 1991-92

A - B

Brink's Canada Ltd.
B.C. Board of Parole
B.C. Building Corporation
B.C. College of Teachers
B.C. Ferry Corporation
B.C. Jockey Club
B.C. Systems Corporation
B.C. Telephone Company
B.C. Transit
B.C./Yukon Society of
Transition Houses

C

Canadian Airlines
International Ltd.
Canadian Mental Health Assoc.
Child Sexual Abuse
Networking Research Project
Canadian National Railways
Canadian Pacific Ltd.
College of Family Physicians
of Canada

COLLEGES & UNIVERSITIES

Camosun
Capilano
Douglas
East Kootenay
New Caledonia
North Island
Northern Lights
North West Community
College
Okanagan
Selkirk
University College of the
Fraser Valley
University of B.C.

Cowichan Band Council
Creston Mental Health

D - F

Delta Community & Career
Living Society
Family Services of Greater
Vancouver

FIRE DEPARTMENTS

Burnaby
Colwood
Kelowna
Langley
Metchosen
North Vancouver City
Parksville
Surrey
Vancouver
Victoria

First Nations Tribal Justice
Institute
Ford Motor Company

GOVERNMENTS

FEDERAL GOVERNMENT
Correctional Service of Canada
Canada Customs
Geological Survey of Canada
Health and Welfare Canada
Indian and Northern Affairs
Canada
Department of Justice Canada
Public Works Canada
Secretary of State
Solicitor General Canada

PROVINCIAL GOVERNMENT

Ministry of Attorney General
Ministry of Education
Ministry of Energy, Mines &
Petroleum Resources
Ministry of Environment,
Lands and Parks
Ministry of Forests
Ministry of Health
Ministry of Highways
Ministry of Social Services
Ministry of Solicitor General
Ministry of Transportation
and Highways
Ministry of Women's Equality

MUNICIPAL GOVERNMENT

City of Richmond
City of Vancouver
Municipality of Whistler

G - H

Greater Vancouver Mental
Health Services
Greater Vancouver Regional
District
Greater Victoria Victim Services
Heritage Properties
Highland Valley Copper

HOSPITALS

Bulkley Valley District Hospital,
Smithers
Campbell River & District
Hospital
Children's Hospital, Vancouver
Cowichan District Hospital,
Duncan
Enderby & District Memorial
Hospital

Langley Memorial Hospital
Maple Ridge Hospital
McBride & District Hospital
Mission Memorial Hospital
Nanaimo Regional General
Hospital
Port McNeill & District
Hospital
Powell River Hospital
Prince Rupert Regional
General Hospital
Riverview Hospital
Royal Columbian Hospital,
New Westminster
Saanich Peninsula Hospital
St. Mary's Hospital, Sechelt
University of B.C. Hospital
Vernon Jubilee Hospital

I - K

Indian Homemakers Assoc.
Insurance Corporation of
British Columbia
Integra Household Association
Kamloops Youth Resources
Society

L - N

Loomis Armored Car Service
Limited
Montessori Centre of Victoria
Nanaimo School District
Native Education Centre
New Westminster Community
Education
Next Step Job Development
North Island Training
Committee
North Peace Community
Services
Northern Native Family
Services Society

O - R

Okanagan Labour Relations
Council
Pacific Armored Car Limited
Pacific Traffic Education
Centre
Paine Edmonds
Penticton & District Community
Resources
Phoenix Centre
Planned Lifetime Advocacy
Network

ProFormance Advanced
Driving School
Richmond School Board
Royal Canadian Mounted Police

S - U

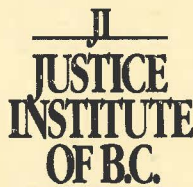
Sechelt Community Resources
Shuswap Family Resources
Simon Fraser Society for
Community Living
St. George's School
Social Planning & Research
Council of B.C.
Society for Children & Youth
Society of Special Needs
Adoptive Parents
South Peace Community
Resources Society
Sunshine Coast Volunteer Action
Centre
Terrace School District
UBC Faculty of Medicine
Union of B.C. Municipalities

V - W

Vancouver Police Department
Victoria Women's Sexual
Assault Centre
West Coast Parents Resource
Education Program
Westshore Terminals

OUT OF PROVINCE

Hong Kong Society for
Emergency Medicine
& Surgery
Hong Kong Fire Services
Ambulance Command
Manneville Hospital, Alberta
Tacoma Community College,
Washington
Ministry of Social Services,
Northwest Territories
Q-Medic Academy,
Kuala Lumpur, Malaysia
Whitehorse Hospital, Yukon
Yukon College
Yukon Ambulance Service,
Whitehorse



Justice Institute of British Columbia
4180 West 4th Avenue, Vancouver,
British Columbia V6R 4J5

Printed in Canada on Recycled Paper

British Columbia Cataloguing in Publication Data

Justice Institute of British Columbia
Annual Report. 1978 -
Annual.

Report year ends March 31.

ISSN 0709-9983 Annual report -
Justice Institute of British Columbia

1. **Justice Institute of British Columbia - Periodicals**
2. **Criminal Justice Personnel, Training of -**
British Columbia - Periodicals
3. **Emergency Medical Services - Study and Teaching -**
British Columbia - Periodicals
4. **Fire Extinction - Study and Teaching -**
British Columbia - Periodicals

LE3.J90J89 374:013