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Justice Institute of British Columbia

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British Columbia - Periodicals**
3. **Emergency Medical Services - Study and Teaching-
British Columbia - Periodicals**
4. **Fire Extinction - Study and Teaching -
British Columbia - Periodicals**

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Letter of Transmittal

The Honourable Tom Perry
Minister of Advanced Education,
Training and Technology
Parliament Buildings
Victoria, British Columbia

Dear Mr. Minister:

On behalf of the Board of Governors of the Justice Institute of British Columbia, and pursuant to Section 60 of the College and Institute Act, I have the honour of submitting to you the Annual Report of the Institute for the fiscal year 1992-93.

A handwritten signature in dark ink, appearing to read "R. Stewart", is positioned above the printed name.

Robert J. Stewart
Chair of the Board

Board of Governors 1992 - 93



Robert J. Stewart
(Chair)



Donald J. Pamplin



Florence T. Tami,
LL.B.



Anthony P. Pantages, Q.C.
(Vice-Chair)



Elinor D.U. Powell,
M.D., F.R.C.P.C.



Judith A. Vestrup,
M.D., FRCS(C)



Joseph H. Cohen,
C.M., O.B.C., LL.D.
(Hon)



G. Glen Ridgway,
Q.C.
*Term completed
May 1992*



Peter W. Webster



Stella Nhung Davis



**E.A. (Sandy)
Robertson, P.Eng**

*No photo
available*

William T. Simpson,
M.B., Ch.B., FRCS(C),
F.A.C.S.



Fergus A. Ducharme, M.D.
*Term completed
May 1992*



Audrey Sampson

Executive Committee 1992 - 93



Front Row (left to right):

Paul C. Smith
Director
Fire Academy

Patricia D. Ross
Dean
Educational Services and
Interdisciplinary Studies
Division

Lawrence E. Goble
President

P. Dean Winram
Bursar/Director
Finance and Administration
Division

Back Row (left to right):

L.G. (Sam) Meckbach
Director
Provincial Emergency Program
Academy

Anthony T. Williams
Director
Paramedic Academy

Philip B. Crosby-Jones
Director
Police Academy

D.M. (Dave) Bahr
Director
Corrections Academy
(left October 1992)

Not shown:

John E. Laverock
Director
Corrections Academy
(after October 1992)

Irwin DeVries
Program Director
Courts Academy

Policy Advisory Committee 1992 - 93

Duncan R. MacRae (Chair)
Director, Colleges and Technical
Programs
Ministry of Advanced Education, Training
and Technology

Rick Dumala, P.Eng.
Fire Commissioner
Ministry of Municipal Affairs, Recreation
and Culture

David S. Duncan
Assistant Deputy Minister
Management Services
Ministry of Attorney General

Sandra Evans
Director, Program and Project
Implementation
Court Services
Ministry of Attorney General

D.S. (Nick) Haazen
Executive Director,
B.C. Ambulance Service
Ministry of Health

Brian Mason
Executive Director,
Management Services
Corrections Branch
Ministry of Attorney General

R.P. (Val) Pattee
Assistant Deputy Minister
Police Services
Ministry of Attorney General

Lawrence E. Goble
President
Justice Institute of B.C.

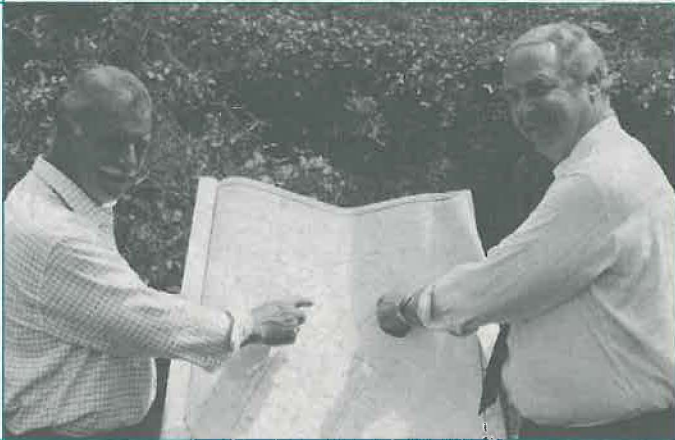
Patricia D. Ross
Dean
Educational Services and Interdisciplinary
Studies Division
Justice Institute of B.C.

P. Dean Winram
Bursar/Director
Finance and Administration
Division
Justice Institute of B.C.

Report from the Chair & President

OVER 42,000 students registered in almost 1,800 courses, workshops, seminars, and conferences offered by the JI during the 1992-93 fiscal year. The number of student training days increased by 14% over 1991-92, accompanied by a slight decrease in cost per student training day.

Growth was accompanied by change. Seven new members were added to our Board. The JI experienced record growth, not only in the academies, but also through Interdisciplinary Studies (IDS) which accounts for over one-third of all JI registrations. IDS registrants come from private agencies, educational institutions, businesses, native groups, health and social workers, federal and municipal governments, and the public at large. A number of new programs were initiated and are highlighted in the reports that follow.



In addition to the efforts directed to programs and services for our clients and students, the JI Board and staff spent much time helping to plan our new facility. A major study combined input from Board, staff, clients, and students to identify the functions that a new facility must support. The architects, IBI/Henriquez, used this

information to develop an exciting and dynamic building design. By the end of the fiscal year, 80% of the architectural plans were completed and financial approval for the project was confirmed.

Over the years, the Justice Institute has developed a highly effective, innovative model for post-secondary training. We could not have accomplished this without the hard work, dedication, and creative talents of our staff. Change, growth, and diversity do not come easily when accompanied by limited funds, cramped quarters, and insufficient staff. But the challenge is being met, the job is getting done, and we are proud to continue to meet the tests of quality, flexibility, and cost effectiveness when measuring our results.

We want to thank two valued members of our Board who left during the year: Glen Ridgway, Q.C., who completed 15 active years of service on the Board; and Dr. Fergus Ducharme, a more recent member.

In partnership with our major academy clients (the Ministries of Attorney General, Health, and Municipal Affairs), our numerous other client contractors, and our thousands of students, the Justice Institute looks forward to strengthening justice and public safety training in British Columbia.

Lawrence E. Goble
President

Robert J. Stewart
Chair

Corrections Academy

The Corrections Academy provides training to approximately 2,300 probation officers, family court counsellors, and security officers working in provincial adult and youth corrections institutions in British Columbia.

Under the theme of *Training in the 90s*, the Corrections Academy embarked on a number of new ventures during the past year.

A major undertaking was the introduction of an Employment Readiness Program for corrections security workers. This program represented a significant change from the past, and a great deal of staff time was devoted to revising lesson plans, developing policies, and establishing new work schedules.

By year's end, eight employment readiness and two "paid" recruit courses had been completed.

Where possible, the courses were delivered at regional colleges using Corrections Academy instructors. As this is a pilot project, a co-op student was hired to gather and analyze data to allow for a full evaluation within one year.

As a result of savings generated through the Employment Readiness Program, funds were allocated to assist with delivery of a wider range of regional workshops and training initiatives. These included:

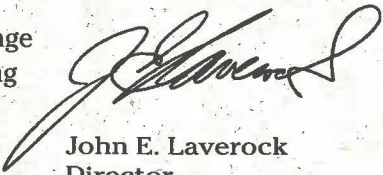
- advanced and professional development programs focusing on such areas as dealing with mentally disordered offenders, sex offenders, and victims of family violence;

- computer courses and Basic Supervisory Competency courses for Branch staff and the general public; and
- fifty-eight Branch Development Workshops which focused on developing local mission statements and analyzing work values and priorities.

One Basic Probation Officer/Family Court Counsellor Recruit Program was completed with 23 persons graduating in August 1992.

In January 1993, the Academy presented a proposal to the Corrections Branch Management Committee recommending the establishment of an Employment Readiness Program for Community Corrections Workers (Probation Officers/Family Court Counsellors). The proposal was approved and this new program will begin in the 1993-94 fiscal year.

Throughout the year, Corrections Academy faculty and staff demonstrated a continued resilience and enthusiasm. They overcame many hurdles and responded to challenges in a manner which demonstrated true professionalism and dedication to their work.


John E. Laverock
Director



Courts Academy

The Courts Academy provides training for over 1,400 managers, supervisors, deputy sheriffs, clerical staff, and other personnel in the Court Services Branch, Ministry of Attorney General.

Four main features characterized the 1992-93 fiscal year.

INNOVATION. Courses were increasingly delivered on a decentralized basis. This is consistent with approaches by the Branch and the Academy to bring training as close to the work site as possible. Other innovations included the establishment of a desktop publishing capacity, updating and upgrading of the Academy's computer facilities, development of production standards for all program development related to registry skills training, and completion of proposals for employment readiness for deputy sheriffs and a career development program for court managers.

PROGRAM DEVELOPMENT AND DELIVERY. In addition to delivery of the annual training calendar, the Academy developed a Branch-wide service quality program, an inter-Branch training program in family registry rules, a Branch orientation program and videotape, and a baton training manual for sheriffs.

RESOURCE ACTIVITY. Courts Academy fulfilled a resource role in a number of capacities, including training needs analysis workshops for Corrections Academy, Interdisciplinary Studies, the JI Justice and Public Safety Diploma Committee, the JI Strategic Planning

Committee, and the inter-Branch Integrated Case Processing System Training Subcommittee.

The Academy liaised with the Police Academy in the development of Deputy Sheriff defensive tactics training, and developed programs co-operatively with the Law Courts Education Society. Courts Academy staff were extensively involved in the development of components of the new Justice Institute campus.

STAFFING. The Deputy Sheriff training position in the Courts Academy was reclassified upwards and converted to a full-time secondment, a special job-share arrangement was established to enable a current JI employee to undertake desktop publishing for the Courts Academy, and two people were contracted to work on special projects: a program developer for the family rules project and a co-ordinator to develop the service quality program.

This has been an exciting and challenging year for the Courts Academy, and the new year is welcomed as an opportunity to build an increasingly productive partnership between the Academy and the Court Services Branch.



Irwin DeVries
Program Director



Educational Services and Interdisciplinary Studies Division



Educational Services and Interdisciplinary Studies Division provides a range of educational support services to the Institute and offers programs through Interdisciplinary Studies and the Pacific Traffic Education Centre.

Educational Services

MEDIA CENTRE services to the Justice Institute and its clients included the provision of audio/visual equipment to support classroom instruction, and a full production resource for making video training tapes. This year, the media centre produced 16 training and public information video programs, including the video *Theft from Auto - What's Wrong with this Picture?* which received the gold award from the Police Video Awards Canada.

The LIBRARY responded to over 3,800 requests for print materials and 6,400 requests for audio/visual materials. In addition, library staff researched about 4,200 reference questions. This represented an average increase of over 20% in requests above the previous year.

PROGRAM SERVICES provided curriculum development and manual production services to client organizations. Major projects were undertaken for the Office of the Chief Judge and for Health and Welfare Canada.

Throughout the year, the FACULTY DEVELOPMENT PROGRAM provided training, development, and on-going support to the Institute's instructional staff.

The CENTRAL REGISTRATION OFFICE registered over 15,000 participants, an increase of 15% over the previous year.

The JI's FIRST NATIONS ADVISOR assisted staff in developing policy, procedures, and services to meet the educational needs of First Nations learners. During her first complete year of operation, the advisor met with a diverse range of groups such as the B.C. Native Region District Fire Chiefs, the Native Justice Co-ordinators at the Duncan Heritage Centre, and the B.C. Association of Indian Friendship Centres. She was a member of the Aboriginal Standards Committee for Family Violence and Sexual Abuse Workers, and established a First Nations Advisory Committee for the JI.

The PACIFIC TRAFFIC EDUCATION CENTRE (PTEC), a joint venture of the Insurance Corporation of B.C. and the Justice Institute, completed its fourth year of operation. PTEC provides advanced-level driver training and traffic accident investigation courses, and conducts research projects for JI academies, government, and industry. This year, in addition to the regular schedule of courses, PTEC completed a load securement video for the commercial transport industry and research projects for the Motor Vehicle Branch, Ministry of Attorney General; the Ministry of Highways; and Ford Motor Company.

Interdisciplinary Studies

This year, Interdisciplinary Studies offered 823 courses to over 18,000 students, an increase of over 15% in training activity above the previous year.

Interdisciplinary Studies co-sponsored and delivered contract programs to 60 different government departments, organizations, societies, and agencies. Major contracts included mediation training for the Nova Scotia Department of Community Services, staff training for Ministry of Health, Alcohol and Drug Programs, training in the area of violence against women on behalf of the Ministry of Women's Equality, and victim services and crime prevention training for the Ministry of Attorney General.

New initiatives included the following:

- development and delivery of a series of workshops on preventing peer youth violence;
- a curriculum on children who witness violence developed on behalf of the B.C./Yukon Society of Transition Houses; and
- a pilot program with Kwantlen College to deliver a two year diploma in conflict resolution.

Two high profile training events were held, one on treating traumatized children, and the other on juvenile firesetting offered jointly with the Fire Academy.

A program evaluation funded by Health and Welfare Canada examined the impact of the JI's child sexual abuse prevention program. The study revealed that the curriculum had a positive effect on reducing the risk of children being sexually abused.

Print and audio visual materials included a negotiation video, conference proceedings from the Justice: Extending the Vision conference, and a wife assault handbook for victim support workers.

Patricia D. Ross

Patricia D. Ross
Dean



Fire Academy

The Fire Academy provides training programs and services for over 13,000 firefighters in B.C.

The Academy had a very active year serving firefighters in British Columbia. Of major significance was the completion of the last in the series of distance education Edukits. With the completion of this program, volunteer firefighters can now meet the training and education requirements for certification as a volunteer firefighter in B.C. The completion of the program has also generated greater interest and increased enrolments in the volunteer certification program.

The career officer program also experienced growth in 1992-93, with more fire departments becoming involved overall and, in particular, in the fire prevention inspector program.

In addition, the Fire Academy provided special training programs which included:

- two levels of driver training for departments, and assistance to a number of fire departments in setting up their own driving track and training for driving instructors;
- incident command training programs using two formats: a table top model town where a variety of scenarios are created and must be handled; and hands-on, live fire training scenarios using a variety of props;
- live fire training for new recruits in some fire departments;
- training for some native firefighters throughout the province. Programs were specifically designed to deal with dock and wharf fires;
- evening classes open to the public and dealing with a variety of subjects. These programs were designed to assist individuals who want to pursue fire fighting as a career; and
- weekend, hands-on programs for members of the public who have completed prerequisite courses.

Working with a private company, the Fire Academy embarked on the development of a multimedia, interactive training and examination program. Using the Edukit format, the training program allows the learner to go through the program and, when ready, take an examination on the course material. The subject selected for the pilot was Hazardous Materials.

Finally, a considerable amount of work and effort was conducted this year to secure approvals for expansion of the Safety Training Centre at Maple Ridge. Expansion is required to accommodate the fire service training needs.



Paul C. Smith
Director



Paramedic Academy

The Paramedic Academy offers training to 3,000 emergency medical attendants and paramedics in more than 200 B.C. communities.

The Paramedic Academy's 47,700 student training days in 1992-93 attest to a record-breaking training year.

An 85% increase in EMA 2 training was the major reason for the Academy's student training days record. The increased EMA 2 training was in response to a British Columbia Ambulance Service (BCAS) survey that showed that access to more training was one of the top needs of B.C.'s paramedics. Accompanying this increase in training was an increase in the number of women graduates from 15% to 22%.

Other highlights included:

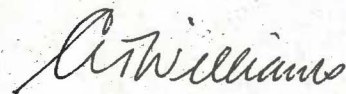
- joint training programs with many Asian and Canadian services. Officers from the Hong Kong Fire Service - Ambulance Command; Hong Kong physicians and nurses; a physician from Kuala Lumpur, Malaysia; a class from Whitehorse, Yukon; Nova Scotia's Ambulance Training Officer; and the Executive Director of the B.C. Ambulance Service (BCAS), all graduated from Academy programs. These ventures produced revenues that provided ten additional EMA 2 training seats for aspiring B.C. paramedics;
- introduction of a new, fully interactive, video conferencing system that will allow the

Academy to better deliver clinical skills and expert instruction in its out-reach program;

- design of a new recertification/continuing education program for B.C. paramedics. The program was designed by a joint committee of academy staff, ambulance management, and paramedic union executives at the request of BCAS; and
- delivery of 47 workshops in cardiac and trauma skills for almost 1,000 doctors and nurses. The training was delivered by the Academy's Professional Health Programs.

The Paramedic Academy's support staff, instructors, co-ordinators, and managers worked non-stop throughout the year. Relief came at year's end when new temporary facilities reduced the overcrowding, and several programs were halted for a much needed review.

Once again the British Columbia Ambulance Service demonstrated its commitment to high quality performance through high quality training. Paramedic Academy staff are proud to have played such an important part in this goal.

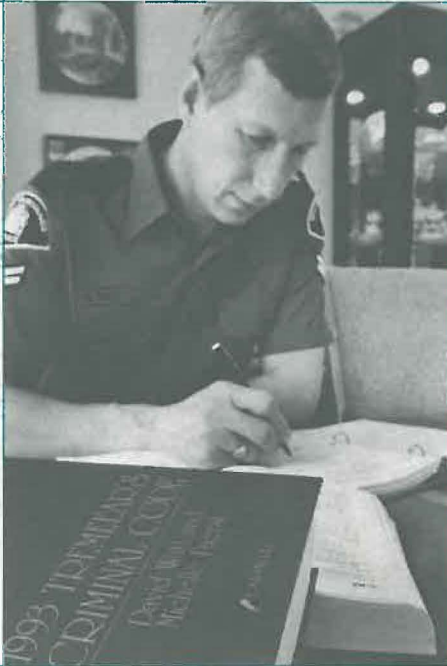


Anthony T. Williams, PhD
Director



Police Academy

Photo: Courtesy of North Shore News/Neil Lucente photo



The Police Academy trains over 1,800 officers from British Columbia's 12 municipal police forces, and a growing number of civilian support staff. Training continues throughout the career of a police officer.

In 1992-93, 56 new recruits entered the Academy; 290 recruits completed Blocks IV and V; and the Academy conducted 59 advanced courses, 13 day-long seminars, nine contract programs for non-police agencies, and 29 assessment centres. This activity resulted in a total of 22,736 student training days for the year.

Highlights for the year included:

- a workshop for police and community leaders, and an executive seminar for senior police administrators and civic officials, on problem oriented policing. The programs were conducted by the founder of problem oriented policing, Professor Hermann Goldstein of the University of Wisconsin Law School;
- design and development of the first national Community Police Station Training course. This two-week pilot program was funded by a grant from the Solicitor General, Canada, and attracted representatives from the Maritimes, Ontario, and Prairie Provinces;
- the first Police Mountain Bike Training Program to be held in Canada. Eighteen participants, including two paramedics, attended the one-week program; and
- a two-week Child Abuse Investigators course for social workers and police investigators. This highly sensitive, skill-specific area of investigation calls for a close working relationship between social services personnel and police, and gives them a unique opportunity to develop requisite skills and networking.

Other new training initiatives included five Officer Safety and Subject Control courses, an Advanced Hostage Negotiators course, and a Statement Analysis course aimed at detecting deception.

An Academy video production, *Theft from Auto - What's Wrong with this Picture?* won the prestigious Award of Excellence - Gold from Police Video Awards Canada.

Another of the year's productions, *A Coroner's Autopsy*, is a detailed, dramatic 40-minute training tool that enables police, paramedics, firefighters, and coroners to better understand the sudden death incident and the full autopsy process before experiencing it on duty.

B.C. Transit contracted with the Academy to undertake a training needs analysis and develop training programs to meet present and future needs. Other contract services included ongoing training of aboriginal candidates attending the First Nations Tribal Justice Institute who aspire to careers in policing.

Phil Crosby-Jones
Director

Provincial Emergency Program Academy

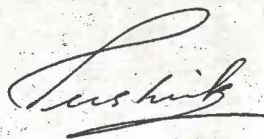
The Provincial Emergency Program (PEP) Academy trains volunteers, municipal officials, and government emergency personnel who are active in the field of emergency management, emergency social services, and search and rescue. Over 4,000 people volunteer their time to look for lost persons. The Provincial Emergency Program and the Ministry of Social Services are the primary funding sources for the PEP Academy.

Training programs offered in 1992-93 consisted of the following:

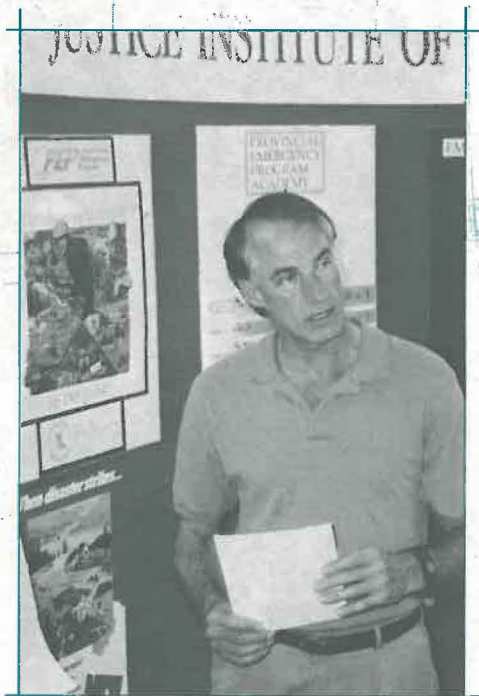
- Emergency Social Services Director Courses
- The Emergency Planning Process Course
- Reception Centre Management Course
- Orientation for Municipal and Area Co-ordinators
- Search and Rescue Management
- Emergency Site Operations
- Managing Emergency Operations
- Introduction to the Exercise Process
- Introduction to the Planning Process
- Rope Rescue

Highlights during this fiscal year included the following:

- the addition of a second Emergency Social Services Instructor to provide training to Ministry of Social Services staff in emergency preparedness and management;
- completion of the *Emergency Planning Guide for Municipal Officials*; and
- fee-for-service training for the City of Vancouver, with workshops in Managing Emergency Operations, Emergency Evacuations, and Emergency Site Management.



Peter Pershick
Program Director

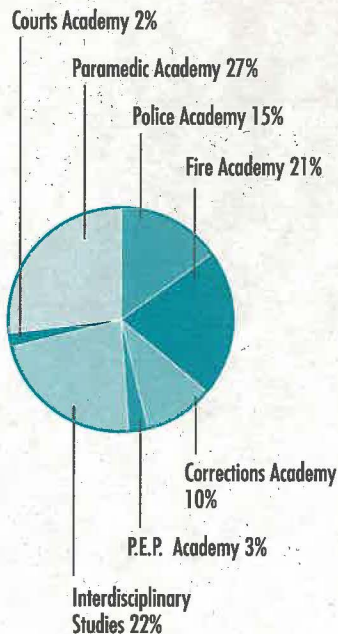


Finance and Administration Division

Distribution of Student Training Days

Year ended
March 31, 1993

Percentage figures relate to the total of all Institute training days for the year. In order to ensure that effective training is provided, the Justice Institute delivers programs throughout B.C. by distance learning packages (i.e., mailout kits containing print and audio-visual materials, Knowledge Network broadcasts, telephone tutors, etc.), typical classroom instruction, and the use of pre-course reading materials.

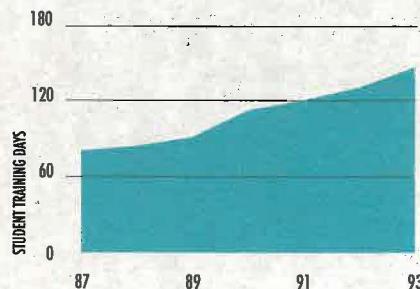


FINANCE and Administration Division provides administrative support services to the Justice Institute's Board, President, academies and divisions. The Division is responsible for the business aspects of the Institute's operations, including physical facilities, personnel policies and procedures, finance and accounting, budgeting, purchasing, receiving and stores, and communication systems support. In addition, the Bursar provides advice to the Justice Institute's Board on financial matters.

P. Dean Winram
Bursar

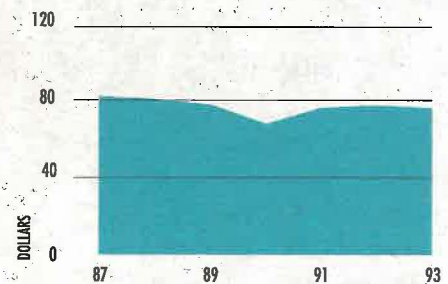
Student Training Days

The Institute provided more than 146,000 student training days during the year, an increase of 14% over the previous year.



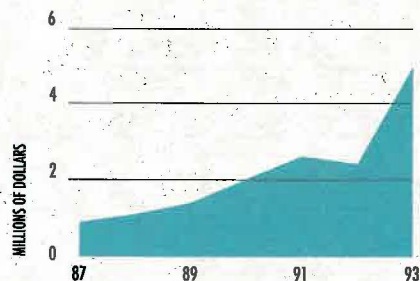
Cost per Student Training Day

The cost per student training day decreased by 1.5% during 1992-93 compared to the previous year.



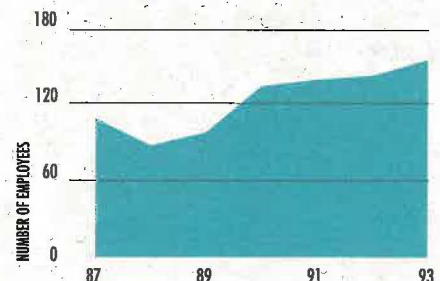
Outside Income Generated through Special Contracts and Tuition Fees

Income from training activities, excluding Academy contracts, totalled more than \$4.9 million during 1992-93. This represents an increase of 18% over 1991-92.



Total Complement of Institute Employees and Seconded Staff

Instructional, support, and administrative staff totalled 144 FTEs (full-time equivalents) at year end.



Financial Statements

Justice Institute of British Columbia Balance Sheet

As at March 31, 1993

	Operating Fund	Contract Programs Fund	Program Development Fund	Special Purpose Fund
Assets				
Current Assets				
Cash and short-term investments	\$ 2,310,928	\$	\$	\$
Accounts receivable and prepaids	641,155	349,728		
Inter-fund accounts	(756,720)	686,264	12,965	138,479
	2,195,363	1,035,992	12,965	138,479
Capital Assets				
	\$ 2,195,363	\$ 1,035,992	\$ 12,965	\$ 138,479
Liabilities and Equity				
Current Liabilities				
Loans due within one year	\$	\$	\$	\$
Sinking Fund payments due within one year				
Accounts payable and accrued liabilities	1,229,398			
Accrued vacation entitlements	245,498			
Deferred revenue	291,352			
	1,766,248	Nil	Nil	Nil
Debentures				
	1,766,248	Nil	Nil	Nil
Equity				
Equity in capital assets				
Fund balances	429,115	1,035,992	12,965	138,479
	429,115	1,035,992	12,965	138,479
	\$ 2,195,363	\$ 1,035,992	\$ 12,965	\$ 138,479

	1993	1992
Capital Fund	Total	Total
\$ 90,671	\$ 2,310,928	\$ 2,611,346
(80,988)	1,081,554	589,783
9,683	3,392,482	3,201,129
12,899,046	12,899,046	4,799,376
\$ 12,908,729	\$ 16,291,528	\$ 8,000,505
\$ 776,000	\$ 776,000	\$ 36,000
171,974	171,974	9,756
90,671	1,320,069	1,187,059
	245,498	186,150
	291,352	84,222
1,038,645	2,804,893	1,503,187
6,970,919	6,970,919	176,726
8,009,564	9,775,812	1,679,913
4,901,016	4,901,016	4,612,894
(1,851)	1,614,700	1,707,698
4,899,165	6,515,716	6,320,592
\$ 12,908,729	\$ 16,291,528	\$ 8,000,505

THE accompanying condensed financial statements have been prepared from the balance sheet of the Justice Institute of British Columbia as at March 31, 1993, and the statement of revenue, expenditures and fund balances for the year then ended. We have audited those financial statements and reported thereon without reservation on June 2, 1993.

In our opinion, the accompanying condensed financial statements are fairly stated in all material respects in relation to the financial statements from which they have been derived.

Coopers & Lybrand
Vancouver, B.C.

Justice Institute of British Columbia
Statement of Revenue, Expenditures and Fund Balances
For the Year Ended March 31, 1993

	Operating Fund	Contract Programs Fund	Program Development Fund	Special Purpose Fund
Revenue				
Province of British Columbia	\$ 9,056,938	\$	\$	\$
Tuition and contract services	2,636,958	1,605,408		
Interest	183,167			
Other income	734,806			
	12,611,869	1,605,408	Nil	Nil
Expenditures	12,669,165	1,613,050		28,060
Excess (Deficiency) of Revenue over Expenditures	(57,296)	(7,642)	Nil	(28,060)
Fund Balances - Beginning of Year	516,927	1,013,797	41,000	137,825
Net Inter-Fund Transfers	(30,516)	29,837	(28,035)	28,714
	486,411	1,043,634	12,965	166,539
Fund Balances - End of Year	\$ 429,115	\$ 1,035,992	\$ 12,965	\$ 138,479

	1993	1992
Capital Fund	Total	Total
\$ 127,288	\$ 9,184,226	\$ 8,501,995
	4,242,366	3,854,228
	183,167	185,662
	734,806	377,947
127,288	14,344,565	12,919,832
127,288	14,437,563	12,629,534
Nil	(92,998)	290,298
(1,851)	1,707,698	1,417,400
	-	-
(1,851)	1,707,698	1,417,400
\$ (1,851)	\$ 1,614,700	\$ 1,707,698

**Justice Institute of British Columbia
Operating Fund
Revenue and Expenditures**

For the Year Ended March 31, 1993

	Corrections Academy	Court Services	Fire Academy	Paramedic Academy
Revenue				
Government of B.C. grants -				
Ministry of Advanced Education, Training and Technology	\$	\$	\$	\$
Government of B.C. contracts -				
Ministry of Attorney General	1,522,932	278,590		
Ministry of Health				2,127,300
Ministry of Municipal Affairs			787,200	
Ministry of Social Services				
Tuition and contract services	46,225	24,765	248,227	257,126
Interest				
Other income	12,169	8,180	91,323	88,927
	<u>1,581,326</u>	<u>311,535</u>	<u>1,126,750</u>	<u>2,473,353</u>
Expenditures				
Divisional instruction	1,586,232	415,884	1,144,229	2,494,371
Infrastructure				
	<u>1,586,232</u>	<u>415,884</u>	<u>1,144,229</u>	<u>2,494,371</u>
Excess (Deficiency) of Revenue over Expenditures	(4,906)	(104,349)	(17,479)	(21,018)
Fund Balance - Beginning of Year	(60,038)	138,524	43,138	102,174
Transfers				(24,390)
Fund Balance - End of Year	\$ (64,944)	\$ 34,175	\$ 25,659	\$ 56,766
Fund Balance Excluding Accrued Vacation Entitlements	\$ (18,300)	\$ 43,995	\$ 62,483	\$ 78,860

					1993	1992
Police Academy	Provincial Emergency Program Academy	Interdisciplinary Studies	Infrastructure	Total	Total	
\$	\$	\$ 160,000	\$ 1,947,206	\$ 2,107,206	\$ 2,001,975	
1,633,000	364,645			3,799,167	3,457,749	
				2,127,300	1,897,550	
				787,200	977,200	
	236,065			236,065		
76,073	9,262	1,959,656	15,624	2,636,958	2,005,775	
			183,167	183,167	185,662	
64,354	6,211	311,097	152,545	734,806	377,947	
1,773,427	616,183	2,430,753	2,298,542	12,611,869	10,903,858	
1,749,186	595,654	2,262,972		10,248,528	8,628,312	
			2,420,637	2,420,637	2,242,949	
1,749,186	595,654	2,262,972	2,420,637	12,669,165	10,871,261	
24,241	20,529	167,781	(122,095)	(57,296)	32,597	
2,208	21,103	(26,062)	295,880	516,927	454,330	
			(6,126)	(30,516)	30,000	
\$ 26,449	\$ 41,632	\$ 141,719	\$ 167,659	\$ 429,115	\$ 516,927	
\$ 55,909	\$ 56,363	\$ 176,090	\$ 219,213	\$ 674,613	\$ 703,077	

Contracts and Partnerships 1992/93

Through a variety of contracts and other partnership arrangements, the JI developed and delivered programs and services to these private and public agencies.

Colleges and Universities

Arctic
Camosun
Cariboo
Douglas
East Kootenay
Kwantlan
New Caledonia
North Island
North West
Northern Lights
Okanagan
Selkirk
University College of the
Fraser Valley
University of British Columbia
Vancouver Community

Provincial Government

Ministry of Advanced Education,
Training and Technology
Ministry of Attorney General
Ministry of Environment, Lands
and Parks
Ministry of Finance and Corporate
Relations
Ministry of Forests
Ministry of Health
Ministry of Labour and
Consumer Services
Ministry of Social Services
Ministry of Transportation and
Highways
Ministry of Women's Equality

Federal Government

Environment Canada
Health and Welfare Canada
Indian and Northern Affairs Canada
Department of National Defense
Solicitor General Canada

Municipal Government

City of North Vancouver
City of Richmond
City of Vancouver
Municipality of Whistler

Hospitals

Ashcroft
Bella Coola General
Bulkley Valley District, Smithers
Burnaby
Children's, Vancouver
Chilliwack General
Cowichan District, Duncan
Cranbrook Regional
Creston Valley
Eagle Ridge, Port Moody
Enderby Memorial
Golden and District General
Grace, Vancouver
G.R. Baker Memorial, Quesnel
Langley Memorial
Lions Gate, North Vancouver
Mills Memorial, Terrace
Mission Memorial
MSA General
Nanaimo Regional General
Nicola Valley General, Merritt
Penticton Regional
Powell River General
Prince George Regional
Prince Rupert Regional
Queen Victoria, Revelstoke
Richmond General
Royal Columbian,
New Westminster
Royal Inland, Kamloops
Saanich Peninsula, Saanichton
Shuswap Lake General,
Salmon Arm
St. Joseph's, Comox
St. Mary's, Sechelt
St. Paul's, Vancouver
Squamish General
Summerland General

Surrey Memorial
 Tofino General
 Trail Regional
 UBC Health Science Centre,
 Vancouver
 Vernon Jubilee
 Victoria General

Other

ACT II Society for Children
 and Youth
 Advanced Education Council
 of B.C.
 B.C. Ambulance Service
 B.C. Building Corporation
 B.C. Hydro
 B.C. /Yukon Society of Transition
 Houses
 B.C. Systems Corporation
 B.C. Telephone Company
 B.C. Transit
 Brink's Canada Ltd.
 Campbell River Women's
 Resource Centre
 Canada Post Corporation
 Canadian Broadcasting
 Corporation
 C.N. Police
 C.P. Police
 Canadian Society of Clinical
 Hypnosis
 Cantel Cellular
 Centre for Curriculum Development
 Dawson Creek School District
 Delta Police Department
 Dupont Canada
 Emergency Mental Health Services
 Family Services of Greater
 Vancouver
 First Nations Tribal Justice Institute
 Ford Motor Company
 Greater Vancouver Mental Health
 Services
 Highland Valley Copper

Insurance Corporation of B.C.
 Intersect Children's Services
 Langley Services to the Mentally
 Handicapped
 Law Courts Education Society
 Loomis Armoured Car Service Ltd.
 Lotus Club
 Medical Services Plan
 Mission Association for
 Community Living
 Nalco Canada
 Nanaimo School District
 Native Courtworkers and
 Counsellors Association
 New Westminster Community
 Education
 Nlaka Panwx Nation Tribal Council
 North Shore Continuing Education
 North Vancouver Fire Department
 Northern Native Family Services
 Society
 Office of the Chief Judge
 Pacific Armoured Car Ltd.
 Pacific Institute of Traffic Safety
 Penticton and District Community
 Resources
 Ports Canada Police
 ProFormance Advanced
 Driving School
 Province Newspaper
 Provincial Emergency Program
 Provincial Road Test Committee
 RCMP
 Shuswap Family Services
 Society for Children and Youth
 Special Needs Adoptive Parents
 G.F. Strong Rehabilitation Centre
 St. Leonard's Society
 Sunshine Coast Community
 Services
 Surrey Community Resources
 Toyo Tires, Inc.
 Traffic Injury Research Foundation
 of Canada
 Tribal Police Officers

Union of B.C. Municipalities
 Vancouver Island Advanced
 Technology Centre
 Vancouver Fire Department
 Vancouver Police Department
 Victoria Fire Department
 Victoria Women's Sexual
 Assault Centre
 West Coast Training Institute
 West Vancouver Police Department
 Western Canadian Feminist
 Counselling Association
 Whistler Medical Clinic
 Workers' Compensation Board

Out-of-Province

Hong Kong Society of Emergency
 Medicine and Surgery
 Nova Scotia Department of
 Community Services
 Red Deer College, Alberta
 Tacoma Community College,
 Washington
 Traffic Safety Association of
 Michigan
 Yukon College
 Yukon Territorial Government

JL
JUSTICE
INSTITUTE
OF B.C.

Justice Institute of British Columbia
4180 West 4th Avenue, Vancouver
British Columbia
V6R 4J5