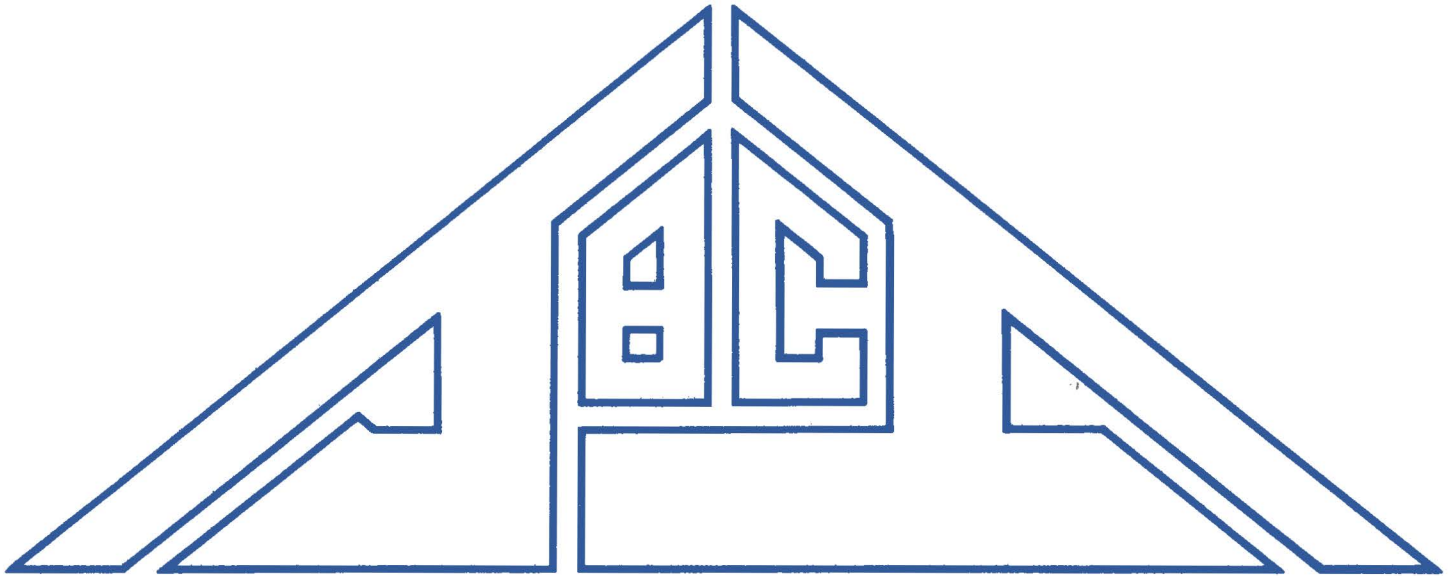


SUNSET REPORT

31 MARCH 1982



**Justice Institute**  
**Of**  
**British Columbia**

4180 West 4th Avenue, Vancouver, B.C. V6R 4J5

(604) 228-9771

JUSTICE INSTITUTE OF BRITISH COLUMBIA  
REPORT TO THE MINISTER OF EDUCATION  
SUNSET CLAUSE, SECTION, 66, COLLEGE AND  
INSTITUTES ACT

31 March, 1982

The Justice Institute of British Columbia was established by Order-in-Council in April 1978 under the provisions of the College and Institutes Act. The establishment of the Institute was the result of a joint endeavour between the Ministry of Education and the Ministry of Attorney General. This milestone concluded a process of development initiated in 1974. The Ministry of Attorney General had been working toward the establishment of an integrated learning centre dedicated to justice education, training and manpower development. The Ministry of Attorney General was committed to a cross-systems learning centre that would modify the barriers that appeared to isolate Corrections, Courts, Fire, Legal Services and Police; would promote greater ministry-wide cooperation; eliminate duplication of training programs and support services and provide general public education to the wider community on justice related issues. The project became a reality through the partnership and support of the Ministry of Education.

With the passage of the Order-in-Council, the Justice Institute of British Columbia was created with a mandate to:

- 1) provide courses of instruction which are consistent with the identified needs specifically for, but not limited to, Police, Corrections, Courts and Sheriffs;
- 2) identify the educational and specific training needs for all components of the British Columbia Justice System, including Fire Services;
- 3) develop a cooperative system of coordination between its own programs and those of the other institutes, colleges, universities, public schools and community-based organizations; and
- 4) provide a provincial forum for discussion and examination of justice and socially related issues.

After two years of modest growth and development this mandate was translated into a definitive Mission and Goals statement by the Board of the Institute on 2 December, 1980, and, subsequently, acknowledged by the Ministry of Education on 8 January, 1981.

#### MISSION STATEMENT

"The Justice Institute of British Columbia, as a post-secondary educational institute, provides leadership and coordination to support, develop and deliver a wide range of training, professional and educational programs and services for people working with the field of justice and public safety in the community. These programs and services are designed to improve the quality of justice and public safety for all citizens of British Columbia."

GOALS

- I To develop and provide programs, courses of instruction and services consistent with the identified needs of,
  - A) the Corrections Branch of the Ministry of the Attorney General,
  - B) the Court Services Branch of the Ministry of Attorney General,
  - C) the Emergency Health Services Commission of British Columbia,
  - D) the Fire Services Commissioner of British Columbia, and
  - E) the Police Commission of the Province of British Columbia.
- II To develop and provide courses of instruction and services consistent with the identified needs of,
  - A) other components of the Ministry of the Attorney General,
  - B) other Ministries of the government in justice and public safety related areas, and
  - C) private agencies and community groups engaged in justice or public safety activities.
- III To provide opportunities through continuing education for the community to participate in activities that promote a better understanding of justice and public safety issues.
- IV To develop a cooperative system of coordination between the Institute's own programs and those of other institutes, colleges, universities, public schools and community based organizations.

The Mission and Goals statement reflects the additional responsibilities for training contracted to the Institute by the Ministry of Health, Emergency Health Services Commission. They also specifically describe the Provincial role of the Institute in justice and public safety training as it has evolved through consultation with the Ministry of

Education, Attorney General, Health, the Management Advisory Council and the Academic Council and other post-secondary institutions.

Within the 5 Year Educational Plan for the Institute, submitted to the Ministry of Education on 31 December, 1981, four major roles for the future were articulated. These functional role statements narrow and intensify the description of the role of the Institute within the provincial system of post-secondary education and precisely identify the populations that the Institute will serve.

1) THE TRAINING ROLE IN JUSTICE AND PUBLIC SAFETY

This function of the Institute is client-oriented and structured to deliver training programs and services to meet the identified needs and established standards of the Ministry of Attorney General, the Ministry of Health and other ministries of government or public agencies within the fields of justice and public safety. The relationship is contractual. It requires the development of annual training and financial plans approved and funded by the clients and a facilities and support services plan approved by the Board of the Institute and funded through grants from the Ministry of Education.

The main clients of the Institute are:

- A) Ministry of Attorney General
  - Corrections Branch
  - Courts Service Branch
  - Police Commission
  - Fire Commissioner
  - Support and Regulatory Services Branch
  - Land Titles Service
  - Personnel Service

- B) Ministry of Health
  - Emergency Health Services Commission
- C) Other ministries of government of public agencies engaged in providing justice or public safety service to the public.
  - Ministry of Environment
  - Ministry of Transportation and Highways
  - Ministry of Labour
  - Conservation Branch
  - Motor Vehicle Branch
  - Safety Engineers
  - Human Rights Commission
  - Office of Rentalsman
  - Canada Coast Guard
  - National Harbour Board Police
  - Environment Canada

2) THE EDUCATIONAL ROLE IN JUSTICE AND PUBLIC SAFETY

This function of the Institute is oriented to the expanded justice and public safety community and the public at large. It provides programs and educational services directly related to issues of justice or public safety on contract or by the payment of tuition. Opportunities will be provided for interested individuals or agencies to extend their skill, understanding and knowledge of justice and public safety issues. In this light the Institute offers:

- Integrated Management Programs,
- Community Programs,
- Human Resources and Private Agency Programs,
- Justice Programs offered in conjunction with other Colleges and Institutes,
- Justice and Public Safety courses and programs offered to the general public directly through the Institute.

3) THE SERVICE ROLE IN JUSTICE AND PUBLIC SAFETY

This function of the Institute identifies ancillary resources available to the public or major clients of the Institute that support and complement educational and training activities. It provides the vehicle through which the Institute

offers psychological services, media and library resource services, program development, personnel assessment and human resources planning services to agencies and employees of the justice and public safety system.

4) THE LEADERSHIP AND ADVISORY ROLE IN JUSTICE AND PUBLIC SAFETY

This function places the Institute in a relationship with other post-secondary educational institutions in British Columbia. The Institute provides advice, leadership and expertise to enhance

the delivery of justice and public safety related programs to the entire provincial community. This role involves the Institute in an advisory capacity to government, to other colleges and institutes, to Police and Fire Departments, to the Emergency Health Services Commission and to the Ministries of Attorney General, Health, and Education on issues on which it has expertise. This role also constitutes a focal point for applied research in areas related to justice and public safety that from time to time may arise

These four roles describe the vital and important contributions that the Justice Institute is providing to the citizens of British Columbia. To date, the story is one of success. The quality of professionals trained within the Institute for the police service, corrections service, fire service, court services and emergency health services and the responses to the programs developed for the general public in cooperation with other institutions attest that the Institute is filling significant and needed functions within the mosaic of post-secondary education in the province.

The 5 Year Educational Plan for the Institute acknowledges the limitations on growth. The document attempts to estimate the maximum demand for services on the Institute and to develop a pattern for modest growth that will encourage a relationship with other colleges, OLI and KNOW, in order to provide the maximum distribution of Justice Institute expertise throughout the Province.

The projected funding required to maintain the primary roles of the Institute reflects a unique cost-sharing arrangement between the three provincial ministries (Attorney General, Health and Education). The projected breakdown by percentage for 1982/83 to 1985/86 is based on training volume and is indicative of the cooperation that is providing benefit to all participants.

	<u>Min. AG</u>	<u>Min. Ed</u>	<u>Min. Health</u>	<u>Other</u>
1982-83	50.5%	25%	23%	1.5%
1982-84	51.0%	25%	23%	1.0%
1984-85	54.0%	25%	20%	1.0%
1985-86	54.0%	24%	21%	1.0%



The 5 Year Educational Plan is a benchmark. It defines and incorporates the events and achievements of the Institute's first four years into a definitive statement on the future. It encourages dialogue and cooperation between clients, the Ministry of Education and other institutions and promotes the maximum use of shared resources. It is a tool by which the Institute can plan within the context of a provincial system and evaluate its performance and contributions against stated objectives and established criteria. The immediate extension of the 5 year planning process for the Institute will be the Self-Study which will commence in 1983 and the External Evaluation which will be complete by mid-1984.

In the 25 March, 1981, letter of the Ministry of Education to College and Institute Board Chairman, a list of the 1982/83 program priorities for the Ministry of Education was enunciated. This Institution was established for specialized programs that directly support these priorities. All Institute students are employed (100%) and are contributing to the quality of life in British Columbia within agencies providing justice and public safety services. The Institute's past performance, reported on in Annual Reports and reviewed in the 5 Year Educational Plan underscore the commitment of the Institute to the academic/  
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career/technical programs and service priorities sought by the Ministry of Education and the Institute's clients.

The Justice Institute is unique. British Columbia has established a precedent for cost-effective, integrated justice and public safety training and educational programs and services for Canada. The success of the Institute within and this organizational model has demonstrated that the quality of Police, Court, Correction, Fire and Emergency Health Services is second to none. We therefore recommend that:

- 1) the Minister endorse the continuation of the Justice Institute of British Columbia as a post-secondary institution under the provisions of the College and Institutes Act.
- 2) the Minister of Education consider amending the Order-in-Council to reflect more accurately the range of justice and public safety training and educational activities provided through the Institute.
- 3) the Minister of Education expedite the transfer of property and the development of specialized facility requirements of the Institute for Police, Fire and Emergency Health Services training.
- 4) the Minister of Education support the recommendations contained in the 5 Year Plan of the Institute and particularly support the proposed growth of the Community and Continuing Education programs falling within the field of justice and public safety.

Respectfully submitted:

R.J. Stewart  
Chairman of the Board  
March 31, 1982

